

College of Forestry Dean's Office

Oregon State University 109 Richardson Hall Corvallis, Oregon 97331

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Forestry Executive Committee Agenda December 6, 2018 9:00 – 11:00

Richardson Hall 115

9:00 am **Welcome** – Anthony S. Davis

Unit Updates & Pressing Issues

Safety - All

Outreach and Engagement – Jim Johnson **Foundation Development** – Zak Hansen

WSE Department – Eric Hansen (absent), Rakesh Gupta

FOBC – Roger Admiral

Diversity, Equity, and Inclusion – Heather Roberts

International Programs – Michele Justice FERM Department – Jim Johnson, Jeff Hatten Computing Resources – Terralyn Vandetta FES Department – Troy Hall, Steve Strauss

Research – Katy Kavanagh (absent due to FWHMF meeting)

Research Support Faculty - Michelle Day

Forest Service, PNW Research Station – Paul Anderson

Student Services – Randy Rosenberger
Graduate Student Council – Neil Williams
Strategic Initiatives – Geoff Huntington
TallWood Design Institute – Iain Macdonald
Marketing and Communications – Michael Collins

Research Forests – Steve Fitzgerald

Open Discussion after Updates

10:00 am Flash Talk: Michael Nelson, FES

10:15 am *Topic of the Month: Campaign Planning & Fundraising – Anthony S. Davis

The primary goal is to determine the narrative (or case for support) for how the campaign's fundraising initiatives will, collectively and compellingly, support the university in achieving its strategic goals as envisioned in Vision 2030 and Strategic Plan 4.0. How can we craft compelling messages to donors that their investments in

the College will elevate OSU and have impact in really meaningful ways?

11:00 am **Adjourn**

^{*}Attachments Included

ACTION ITEM TRACKING				
12/11/17	Predatory Journals and Academic Ranking Metrics Discussion			
2/7/18	Digital Measures Assessment on Usage Re-evaluation – Department Heads			
2/7/18	Engagement w/Outside Organizations - Department Heads			
4/4/18	Annual Reviews of College Leadership Process – Anthony S. Davis			
Continuous	Opportunities for continuing education and engagement on diversity, equity, and inclusion issues			
Continuous	Professional development opportunities for administrative and leadership positions in the college			

IMPORTANT DATES				
Date	Event	Time	Location	
12/4	State of the College	9:00	MU MPR	
12/6	FWHMF Advisory Committee Meeting		RH 107	
12/14	College presentation to the House Committee on Agriculture & Natural Resources re: the Fire Summit		Salem	
12/18	Land Board meeting on the Elliott State Forest	TBD		
1/10	FEC Meeting	9:00	RH 115	
1/15	OR Mass Timber Industry Development Summit (registration required)		Salem	
1/21	MLK Peace Breakfast and Keynote (registration required)	9:00-12:30	Alumni Center	
2/6	Food Drive Soup Lunch	Noon	TBD	
2/7	State of the University			
2/7	FWHMF Advisory Committee Meeting *tentative		TBD	
2/13	Board of Visitors Meeting *tentative			
2/13	Food Drive Soup Lunch	Noon	TBD	
2/13	Starker Lecture Series	3:30	LaSells	
2/14	FEC Meeting	9:00	RH 115	
2/20	Food Drive Soup Lunch	Noon	TBD	
2/22	Education Council Meeting *tentative			
2/27	Food Drive Soup Lunch	Noon	TBD	
3/6	Starker Lecture Series		TBD	
3/14	FEC Meeting	9:00	RH 115	
3/18	Statewides Day at the Capitol			
3/19	Mass Timber Conference Tour	TBD	OFSC	



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11/29/2018

2017-2027 Fundraising Campaign Planning Update to the Forestry Executive Committee

During the last campaign, the College of Forestry was successful in generating \$81,043,677 (of an OSU-total \$1,142,213,091). This support dramatically increased our scholarship pool, grew our endowed faculty support, and provided a critical base for the Oregon Forest Science Complex. After consultation with faculty, staff, alumni, professionals, and a wide range of stakeholders, we are proposing an initial target of \$121,500,000 for the 2017-2027 campaign period.

With new facilities coming online, and having completed extensive studies of our student population, faculty challenges, and opportunities for growing as a leader in research, teaching, and outreach, we will be aligning our fundraising priorities with areas that will enable positive change in those core areas (see figure 1 for broad financial buckets). We will be setting forth with a campaign plan that secures our ability to offer contemporary programs in the most innovative forestry buildings a university could hold.

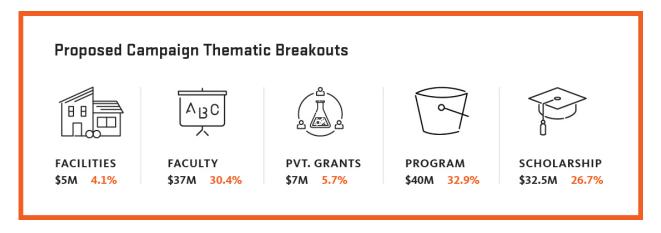


Figure 1. Broad (30,000 ft view) distribution of fundraising targets.

Why would people want to support the College of Forestry? Well, to me, it is simple – with the challenges we face in addressing climate change, maintaining rural economies, and preserving forests as a provider of cultural, ecological, and economic values, the work of our College, in all its breadth, has never been more critical to society. Looking at it from a campaign perspective, the College of Forestry drives society to collaboratively use forests to preserve cultural values while expanding local economies, improving life for all. We achieve this by:

- **Conducting world-class scientific research** and sharing results with changemakers to guide public and private decisions on the practices and policies that impact forests.
- **Defining and growing professions across the forest landscape**, by attracting diverse, next-generation leaders and practitioners and providing an educational experience that allows them to solve our most complex forest management and use issues.
- **Driving innovations and identifying new markets** to support and grow forest-based industries to position Oregon as a global thought and market leader.

If we look at how the fundraising priorities will impact specific operations and activity within the College, there are four broad initiatives (perhaps the 20,000 ft view) that we will be promoting. Rather than worry about whether your projects or programs are fully or partially aligned with these initiatives, I would instead ask you help make the connection to how your work connects with them, whether peripherally or directly.

- Enhance Forestry Research Capacity: Equip the College with faculty, student, and programmatic support to allow for strategic, foundational, and transformative study of forest economies and ecosystems.
- **Drive Student Success**: Empower undergraduate and graduate students to succeed academically by enabling access to affordable, world-class learning, regardless of background.
- Foster Excellence in Biodiversity: Leverage the Forest Biodiversity Research Network, HJ Andrews LTER
 program, and Fish and Wildlife Habitat in Managed Forests program to solidify the College's position as a
 global research, teaching, and outreach leader in quantifying tradeoffs in values provided through
 contemporary forest management.
- Innovate Wood Processing: with the state-of-the-art A.A. "Red" Emmerson AWP lab opening in 2019, build a portfolio that supports a modern, integrated suite of research, teaching, and outreach programs relevant to the operational, engineering, and social challenges of using wood in renewing the country's aging urban infrastructure.

Finally, adding a more refined scale to some of those initiatives, we would hope to see this lead into some more refined buckets (now at the 10,000 ft view):

- Endowed chairs/professors/directors: 11 positions/\$37M
- Scholarships (primarily undergraduate): \$17.5M
- Graduate fellowships: \$5MExperiential learning: \$10M
- International faculty support: \$3M
- Research support: \$28MDiscovery forests: \$10M
- Facilities: \$5M

I look forward to our discussion next week and hope this begins the conversation around campaign planning in a meaningful and constructive way. As we work towards the public launch of this campaign in a couple of years, it will take the work of everyone in the College to help transition from the 30k ft > 20k ft > 10k ft > ground-level views and make this a reality. It is the personal connection between donors and faculty, students, and staff within our College that often leads to a decision to support at a high level. And while there is no "rolodex" of donors – we don't have an existing bank of people lining up to fund all of our dreams – there is no doubt the work we do is of critical importance to the widest reaches of society. Whether it results in a financial contribution or not, it is incumbent upon all of us to build meaningful connections with stakeholders wherever possible.

Thank you,

Anthony S. Davis

Interim Dean, College of Forestry Oregon State University